ESSEX BUSINESS SCHOOL

Postgraduate taught
(Southend Campus)
INTRODUCTION

WELCOME

We are delighted that you have been able to join us at Essex Business School, either at our splendid zero carbon building at Colchester or at our state of the art teaching facilities in the Forum Building in Southend.

Although we have grown substantially in recent years, we remain a mid-sized business school, enabling a very much more personalised learning experience than is often the case for business and management degrees.

We have a very strong research reputation, and are increasingly promoting research with impact, studies that have proven relevance in the real world, of interest and value not only to firms, but also to those wishing to master the practice of management.

Looking forward to meeting with you.

Professor Geoffrey Wood
Dean of Essex Business School
About your Student Handbook

This handbook gives you essential information about Essex Business School and the University.

Other helpful sources of information are available at www.essex.ac.uk/myessex and www.essex.ac.uk/students. Our friendly departmental staff are also here to help and you can find their contact details in this handbook.

At our three uniquely intimate campuses we celebrate diversity and challenge inequality. Whatever your background, race or sexual orientation, you’re part of a vibrant community that lives, learns and plays together.

Don’t forget, our helpful and friendly departmental staff members are here to help you, and contact details are outlined in this handbook.
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1. INTRODUCTION AND WELCOME

1.1 Term dates, calendar and academic week numbers

Term dates

<table>
<thead>
<tr>
<th>Term</th>
<th>Start Date</th>
<th>End Date</th>
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<tbody>
<tr>
<td>Autumn Term</td>
<td>1 October 2018</td>
<td>14 December 2018</td>
</tr>
<tr>
<td>Spring term</td>
<td>14 January 2019</td>
<td>22 March 2019</td>
</tr>
<tr>
<td>Summer term</td>
<td>23 April 2019</td>
<td>28 June 2019</td>
</tr>
</tbody>
</table>

Information relating to the University’s term dates for students can be found at https://www.essex.ac.uk/governance/key-dates.

1.2 Timetables and the pattern of the academic year, including summer term activities.

Information about teaching timetables and your individual timetable can be found at www.essex.ac.uk/students. (You will be prompted to login using your Essex username and password). Once you have chosen all your modules and received confirmation, they will appear on your personal timetable. You may find that the first week of your timetable is blank if you do not have any course commitments in Welcome Week. You can also access your timetable on most mobile devices including smart phones and tablets.

1.3 Link to MyEssex

MyEssex is your online account. Use it to see your timetable, keep your personal details up-to-date, see how you’re doing on your course, let us know if you’ll miss a lecture or class, contact the Student Services Hub and much more. Follow this link: https://www.essex.ac.uk/myessex/

1.4 Academic staff availability

If you wish to contact a member of academic staff, please check the PGT Moodle information page for details of their academic support hours to find out their availability, in case they are on study leave.
2. ABOUT ESSEX BUSINESS SCHOOL

2.1 Details of academic staff/GTAs including contact details and academic support hours

Essex Business School is located on two different campuses and is organised into five broad subject areas:

**Colchester Campus**

Accounting, Finance, Management & Marketing and Management & Organisational Studies & HRM.

**Southend Campus**

Management Science and Entrepreneurship

Our staff are based on both campuses. When contacting staff be sure to check where they are located.

Each member of Academic staff has an individual profile webpage that contains contact information, and their research interests. The profile pages can be viewed by following this link: [https://www.essex.ac.uk/departments/essex-business-school/people/academic](https://www.essex.ac.uk/departments/essex-business-school/people/academic).

Academic Staff and Graduate Teaching Assistants/GTAs: please check Moodle Information pages for details of their academic support hours to find out their availability.

See 12.1 Useful Additional Information – using academic support hours

**Who to go to if you need help**

If you have any queries relating to Essex Business School or your programme of study, please contact the EBS Student Services team on ebshelp-sou@essex.ac.uk

**Need to talk to your Module Leader/tutor?**

All members of the teaching team have Academic Support Hours. Academic support hours are used to give personal feedback on your work and to discuss general progress. Some lecturers prefer students to make appointments, others have drop-in academic support hours. You can find this information on the EBS Information Moodle page.

**Director of Education**

Dr Svetlana Warhurst is the EBS Director of Education and has oversight of all matters related to education within the School. [Svetlana’s Profile](#)

**Staff research interests**

The University of Essex is among the top 10 UK universities (out of a total of 136 UK universities) for research and the top rated UK University for social sciences. 95% of staff in the Essex Business School conduct research which is recognised by the academic community as being of ‘high international quality’.

Much of the research is focused on issues of practical and policy relevance with an emphasis on critical analysis. Within the School, research is organized around four groups.
The research of the Accounting group focuses on professional accounting and auditing practice and regulation, as well as on the social dynamics of pronouncements of accounting through political, governmental and legal organisations. Other research within this group concerns accounting history and accounting practice in developing economies.

The Finance group is concerned with the research aimed at understanding financial processes and the development of practical but theoretically informed perspectives on financial problems. Staff within this group are pursuing research interests in four broad areas: the theory of asset pricing; financial econometrics and empirical finance; behavioural finance and banking.

The Management and Marketing and Organisational Studies and Human Resource Management groups apply leading edge critical scholarship to the understanding of organisational processes, and the development of practical but theoretically informed perspectives on organisational problems. Management studies is approached as an important form of critical social inquiry rather than simply a vocational field.

The Management Science and Entrepreneurship Group supports research into marketing, entrepreneurship and innovation and global strategy and provides a focus on various aspects of new venture creation, innovative growth and the impact of entrepreneurship on regional economic development.

2.2 Details of Professional Services Staff

Read the full details of our administration staff on our webpage. You can find this information by following this link: Details of Professional Services Staff

EBS Student Services Team

The EBS Student Services Team deals with all matters relating to your Postgraduate programme. They are located at the EBS Enquiry Desk on the 3rd Floor of the Gateway Building (GB.3.69).

2.3 Resources supplied or maintained by the department such as departmental library, labs, computer labs.

Library services

Our Southend Campus library is located within The Forum, offering more than 140,000 books with access to 52,000 e-books and 33,000 e-journals online. Our library is open 8am to 10pm Monday to Friday, 8am to 6pm Saturday and 11am to 5pm Sunday. With silent and group study areas, as well as access to networked PCs, it's a pleasant and safe environment for you to work in. http://libwww.essex.ac.uk/southend.htm

Sian Downes is the Assistant Librarian in Southend. Contact Sian with any general library enquiries or if you need any help with your research or would like additional training in database use or information retrieval.

Assistant librarian is: Sian Downes (sian.downes@essex.ac.uk)

Computer labs and group study pods

The Learning Hub’s open study space houses 24 PCs with spaces for laptop use and six group working pods. At the Gateway Building, IT Lab 1 (room GB.3.53, third floor) has 40 PCs. This can sometimes be used as a teaching area, so please check information on the door before entering. IT
Lab 2, located in GB.2.34 on the second floor, is a smaller, more intimate space with 10 PCs. This floor also features 2 group working pods and a student common room with additional PCs. Touchdown points are scattered throughout. Use The Gateway Building and The Forum to quick-check email or social networks.

For computer lab locations, opening hours and real-time availability please visit: https://www1.essex.ac.uk/it/labs/usage/

2.4 Location of departmental office, opening hours, common rooms, noticeboards, photocopying.

You can contact the EBS Student Services team by email: ebshelp-sou@essex.ac.uk or by visiting the EBS Enquiry Desk on the 3rd Floor of the Gateway Building (GB.3.69) – see opening times below:

<table>
<thead>
<tr>
<th>Term time Opening Hours</th>
<th>Vacation Opening Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monday – Friday</td>
<td>Monday – Friday</td>
</tr>
<tr>
<td>10.00am – 4.00pm</td>
<td>10.00am – 1.00pm</td>
</tr>
</tbody>
</table>

Opening hours may vary – you will be notified of any amendments.

Our location
Southend Campus
Essex Business School
Elmer Approach
Southend-on-Sea
SS1 1LW

General enquiries: ebshelp-sou@essex.ac.uk
Website: www.essex.ac.uk/ebs

2.5 Details of departmental support such as personal tutor, peer mentoring

Programme Directors

Programme Directors have overall responsibility for a degree programme and as such have an overview of the programme’s modules. They are responsible for monitoring student progress and addressing any problems both staff or students may have. They offer supervision, advice and support to the students.

- Accounting – Dr Magda Abou-Seada (Autumn Term) Magda’s profile
  Dr Pawan Adhikari (Spring Term) Pawan’s Profile
- Finance – Dr Vivek Nawosah Vivek’s profile
- Management and Marketing – Dr Ceri Watkins Ceri’s profile
- Human Resource Management – Dr Ed Barratt Ed’s profile
- Management Science and Entrepreneurship – Dr Tazeeb Rajwani Taz’s profile
- MBA – Prof. Nicolas Forsans Nicolas’s profile

Dissertation Supervisor

You will also be allocated a dissertation supervisor in the spring term. You will meet your dissertation supervisor and your programme director regularly throughout your course. They are there to help you feel connected to your school, and are people you can talk to if you have questions
about your course or any difficulties which affect your studies. Your Programme Director may also recommend other support services on campus that might be able to help.

To help you make the most of the feedback you receive on your coursework, it’s important that you make an appointment to see the Programme Director each term. You should take all your marked coursework and feedback sheets from the previous term to get some guidance on how to improve your grades.

**Module Leaders**

Module Leaders are responsible for the individual modules, which make up programmes. Module leaders are responsible for coordinating the teaching team who deliver the module. They design the modules, teach them and examine them. They monitor attendance and student progress and talk to students about any academic issues related to their particular module. There is a list of PG module leaders available on Moodle and the Module Directory.

**Talent Development Centre**

Are you looking for help to develop your assignment writing skills, study skills, time management, mathematics and statistics, or English for academic purposes? Based at both Colchester and Southend campuses, the TDC offers a range of ways to help you improve your academic performance and fulfil your potential. Look online to find out more about our classes, workshops, drop-in clinics and online resources.

[www.essex.ac.uk/students/study-resources/tdc/](http://www.essex.ac.uk/students/study-resources/tdc/)

If you have any questions, please contact TDC Head of Taught Programmes, Liz Austin (eaustin@essex.ac.uk).

**Placements Manager**

Vicki Doughty, the Placements Manager at EBS is part of a wider faculty employability team which provides career, placements and internships, and graduate recruitment advice. Vicki works specifically with EBS students who are wanting to include a placement year in their degree course. You can see Vicki for help with placement and internship searches, application advice, preparation for interviews and assessment centres. You can contact Vicki on 01206 873855 or email vdoughty@essex.ac.uk.

[Vicki’s Profile](http://vicki’s-profile)

**Academic Services Manager**

Emma Aldridge is the administrator with responsibility for the academic services team within our School. [Emma’s Profile](http://emma’s-profile).

**Faculty Employability Officer – based at Southend Campus**

Aideen Sadler is the Employability Officer based at Southend-on-Sea Campus. Aideen’s role is to support you with all aspects of your job search journey from making sure your LinkedIn profile gets you the best exposure to composing an ace cover letter to making a great impression at interviews. Aideen hosts a series of employability events at the Southend campus. Drop-In Sessions are held every Tuesday, Wednesday and Thursday from 1pm to 2pm at The Info Point, Level 2 in The Forum.
You can self-book a 1:1 appointment with Aideen
https://careerhub.essex.ac.uk/students/appointments/app/?campusid=2739

Alternatively feel free to contact Aideen on 01702 328418 or e-mail aideen.sadler@essex.ac.uk

2.6 Departmental policy on the use of smart phones, laptops, tablets, dictionaries, calculators

EBS uses an Electronic Voting System (EVS) called ResponseWare, which turns your mobile device into a virtual clicker. ResponseWare allows you to respond in real time to interactive questions posed by your lecturer. The results of the vote are then shared anonymously with the entire group. You can download a ResponseWare App for iPhone, iPod Touch, iPad, or Android in the relevant online store. If you don't want to install the app on your device, you can also vote via the web at www.rwpoll.com. A small number of handsets will be available during lectures for those students who do not have a suitable device. Information about ResponseWare can be found at: http://www.turningtechnologies.com/response-solutions/responseware

As a courtesy to teaching staff and fellow students, you are expected to NOT receive or make phone calls or send text messages during lectures or seminars.

2.7 Details of how the department will communicate with students

Correspondence and communication

We contact students in a variety of ways, including by email and post. It is a University requirement that you check your University e-mail at least once a day during term time. General information will be sent to your University email address not to your home or work email address. It is therefore very important that you check your University email account every day. Please note that you can access your University email address from outside the University via your myEssex student portal. If necessary, you can have your University e-mail forwarded to an e-mail address of your choice. Refer to 9.3 in this handbook for more IT support information.

Email is a useful way to communicate with EBS staff, for both administration questions or questions about your modules and programme. This checklist will help you send more effective emails.

- Make sure you include your full name and registration number in all emails.
- Use an appropriate greeting such as Dear Andrew or Dear Dr Wright.
- Be polite and not too informal.
- Make sure you include the details of the module / programme you are referring to.
- Check your email to make sure it is clear, before you send it.

Email guidance

As a student, you will be on a number of University email lists. Some are mandatory and reflect your current course, modules, department, year and so on. You cannot unsubscribe from these lists but they will primarily be used to send out important information relating to your studies. You will also automatically be subscribed to a small number of opt-out lists, again, based on your course. These will be used to send useful information and, while some of this may be about events, marketing or other opportunities, we try to avoid sending too much. To opt in or out of such lists, visit: www.essex.ac.uk/dsh/mailinglists. We do not send out marketing information unless you have opted in to it.

University of Essex IT Services: www.essex.ac.uk/it
Social media

You can keep in touch with us informally through the EBS Facebook page:
www.facebook.com/EssexBusinessSchool
https://www.facebook.com/ebsSET

Follow us on Twitter @Essex_EBS

Follow us on Instagram @essexeb5

2.8 Departmental prizes

A number of annual prizes for excellent academic performances by students on our Degree Courses are donated by organizations with which the School has links, and by Essex Business School. The prizes are awarded at the graduation receptions after the Degree Ceremonies in July.
Section 2: Academic Matters

3. LEARNING AND TEACHING

3.1 Brief statement about learning, teaching and independent study

Learning and teaching methods

The University is committed to providing equal opportunities for all our students regardless of where or how you study. Our diverse student population is taken into account when developing the resources, services and facilities on and off campus, when we create our courses, write publications and course materials, and set our policies and regulations. Where appropriate, reasonable adjustments will be made for individual students to support them through their studies.

At Essex Business School our teaching methods include a combination of: lectures from our academic staff; guest speaker sessions; tutorials; class exercises, including discussion of case studies and journal articles; computer-based lab sessions. These formal, timetabled sessions provide the basis for your independent study. Independent study can take a variety of forms including background reading, preparation for classes, and preparation of and for your assessments. We provide a framework, for example in the form of questions and readings to be discussed at weekly or fortnightly tutorials, but it is your responsibility to structure your working week and manage your time. The skills that you develop from your independent study, including organisational and time management skills, are essential professional skills for your future careers.

Teaching timetable

Information about teaching timetables and your individual timetable can be found at www.essex.ac.uk/students.

3.2 What the department expects from its students and what students can expect from the department

Student code of conduct

The Code of Student Conduct is built on the principle that all students are expected to maintain a standard of conduct which supports the University’s commitment to excellence in education and scholarship and promotes good order and the good name and reputation of the University. Full details of the Student Code of Conduct are given in The Rulebook.

Your progress

Our University is committed to excellence in education, and to supporting your progression and achievement as an Essex student. Regular monitoring of student attendance allows us to identify any students who may need guidance or support, to help them to succeed in their studies. Your engagement with your programme of study is primarily measured by attendance, and completion of, and performance in, assessments, as appropriate. We monitor attendance and will follow-up concerns about any student in accordance with the University’s Progress Procedures at: https://www1.essex.ac.uk/students/exams-and-coursework/ppg/default.aspx.

As a student, if engagement in your studies, as measured by attendance and/or submission of assessed work, is unsatisfactory you’ll be contacted and offered guidance and support. If your progress causes concerns you’ll initially be contacted by your Personal Tutor, and then by the
departmental progress officer. Where serious concerns persist, you may be referred to the Deputy Dean Education and your case formally considered by a Progress Committee.

3.3 Information on Moodle and FASER

We use Moodle as our online learning environment, to enhance face-to-face teaching. It lets you get to module and course materials, and has built-in features to enhance learning such as discussion forums, chat facilities, quizzes, surveys, glossaries and wikis.

FASER is our online coursework submission and feedback system. Use it to check coursework deadlines, upload coursework and receive electronic feedback all in one place.

faser.essex.ac.uk
www.essex.ac.uk/it/services/learning-technology/

3.4 Course structures and learning outcomes, including information about programme specifications

Programme specifications

Programme Specifications provide key information, such as the structure and aims of your course, as well as the knowledge and skills you will develop. The relevant Programme Specification for your course and stage of study will be available to you when you log onto either myEssex http://www.essex.ac.uk/myessex or eNROL.

Learning outcomes

The module’s learning outcomes are set out in the Module Directory. They are categorised into knowledge, intellectual, practical and key skills. You can measure your progress against the outcomes, for example when reviewing coursework feedback, and they can be used to guide you when undertaking independent study.

Full module outlines are available in the Module Directory.

Credits

The standard number of credits for postgraduate/graduate courses is as follows:

- Masters degree: 180 credits
- Diploma: 120 credits
- Certificate: 60 credits

Masters Degrees, PG Diplomas and PG Certs

The pass mark for all postgraduate modules is 50 per cent. Credit is awarded for passing the module and a certain amount of credit must be achieved for you to be awarded the qualification (degree/diploma/certificate).

The rules provide limited opportunity for second attempts (resits/resubmissions) at failed modules: there are a maximum number of credits that can be reassessed. If you are successful at the second attempt your mark will be capped at the pass mark (50). The Rules of Assessment also permit a limited amount of condoning of failed credits: there are a maximum number of credits that can be condoned; you must achieve a module mark of at least 40; and an overall weighted average of 50 per cent for the taught modules. ‘Core’ modules cannot be condoned. You should see the
Programme Specification for your course to see which modules are ‘core’. The Rules of Assessment are also used to determine the award of Masters degrees with Distinction and Merit.

Exit awards

If you are unsuccessful in achieving the number of credits required for the qualification for which you are registered, the Board of Examiners will consider whether you have sufficient credits to be awarded a lower award.

If you need further information, please see contact the EBS Student Services Team on: ebshelp-sou@essex.ac.uk

3.5 Changing your degree

Changing your course

If you are thinking about changing course, we recommend that you speak to someone in your school/department as soon as possible (the relevant Programme Director). They will be able to advise you if there are any specific requirements for the course you are looking to change to. If the course you are looking to change to is within a different school/department, then you should also speak to someone in that department.

There are deadlines in place for when you need to change course by, so please make sure you are aware of these deadlines before requesting to change. Further details on changing course and the relevant deadlines can be found at www.essex.ac.uk/students/course-admin/changing-course.aspx or by visiting your Student Services Hub.

Investigate your potential new course by looking at course information on the department’s web pages, talking to students on the course and speaking to tutors. You should also look at our Rules of Assessment for the new course to check whether there are any course-specific requirements.

If you want to change your mode of study from full-time to part-time, you should discuss this with your Programme Director. If this is possible, you will need to make a formal request using the online Change of Mode of Study form which you can find here: www.essex.ac.uk/esf/

Changing your mode of study may affect your immigration status and you may need to contact the Home Office or make a new Tier 4 application.

Please read carefully our guidance on visas and course changes here: www.essex.ac.uk/immigration/studies/changes

If you want to make a formal request for a course change, you should do so via the online Course Change form available here: www.essex.ac.uk/esf/

3.6 Information about modules including: choices, core, optional, enrolling for modules, the location of the directory, reading lists, changing modules, changing your class.

Module enrolment

Use ‘Enrol’ to register for your chosen options in the first two weeks of the autumn and spring terms.

Full module outlines are available in the Module Directory.
Module choices

Students who need advice about their choice of modules should discuss this matter with the relevant Programme Director. Advice about the procedures relating to module enrolment or changes of module is available from the EBS Student Services.

You should note that your choice of optional modules may be subject to timetabling constraints.

It is essential that students complete module enrolment online and keep Essex Business School informed of any changes in their module enrolment since this forms the basis of their examination entry.

We also ask that you check your module enrolment carefully to ensure that you have chosen the right number of modules by the deadline and that the modules you have chosen are appropriate to your degree course.

Students can confirm the modules in which they are enrolled through the ‘myStudy’ channel on ‘myEssex’ at http://www.essex.ac.uk/myessex.

Changing optional modules

Students are permitted to change optional modules only up to the end of week 3 in the autumn term, and up to the end of week 17 in the spring term for spring term only modules. Students are not permitted to change modules that are compulsory for the degree course for which they are registered. If you are in any doubt as to whether you have made the right choice, talk it over with your Programme Director. If you are not sure which modules to take you could attend lectures for several different modules before making your final choice. Requests to change optional modules should be made via ‘myEssex’ at http://www.essex.ac.uk/myessex or eNROL.

Students are not permitted to change modules that are compulsory for the degree course for which they are registered.

What is a core module?

A core module is a module that must be taken and passed in order to progress to the next stage of study. Students cannot fail a core module.

What is a compulsory module?

A compulsory module is a module that must be taken. Fails with a mark of 40-49 may be condoned, provided that you have not failed more than the maximum number of permitted credits.

Requesting a class change

Students are automatically assigned to classes based on availability by the Central Timetabling Office and in the attempt to produce a clash free timetable for every student.

Reasons for requesting a class change

In special circumstances students may request a change in their class allocations – for example, if you have childcare or caring commitments, work commitments, attendance on other courses of study or for medical reasons. Permission to change to an alternative class or lecture is agreed at
school level and the right is reserved to refuse permission to change. The above list is not exhaustive, and we understand there may be other genuine reasons for changes. Your School may ask for evidence to support your change of class request. Please note class change requests are subject to availability within other classes.

Reading lists

Please refer to the module directory and the module Moodle site for details of reading lists. You can access the university Moodle site once you have registered and have a University of Essex email account. University Moodle Link

3.7 Listen Again

Did you miss something? Our Listen Again digital recording service lets you listen again to lectures so you grasp every detail. Available in teaching rooms or lecture theatres where you see the sign. listenagain.essex.ac.uk

3.8 Supervision of PGT and MBA student research dissertations and business plans

Dissertation/Business Plan Guidelines

Detailed information and advice about undertaking research and producing your dissertation or plan are to be found in specific guides produced by the School which can be found on Moodle BE956/BE957/BE958/BE964/BE984/BE987 under Guidance and Coversheet.

Preparation for the dissertation begins as early as November/December, when you are asked to begin considering the topic you intend to research. You will be asked to submit a provisional title and give some idea of your proposed research plan. In the Spring term, you will be allocated a dissertation supervisor. Your supervisor will contact you to make arrangements to meet, either as a group or individually. Whilst your supervisor will be invaluable in helping you refine your research topic and consider alternative research methods, and will make general suggestions regarding research materials, you should realise that your supervisor is permitted very limited input into what must essentially be your research. The dissertation is all about you undertaking independent research. Please watch Moodle for any updates, particularly in relation to periodic dissertation workshops which may be scheduled later in the year.

Absence to undertake a field trip

Should you find it necessary to undertake field trip to collect data for your research, you must first obtain the written permission of your supervisor. The relevant application form is available to download from BE956/BE957/BE958/BE964/BE984/BE987 Plan / Dissertation Guidance on Moodle. You will need to discuss the work you intend to undertake with your supervisor, indicate how you intend to communicate with your supervisor during your absence and also specify the date you intend to return.

Word Limit

The word limit for your dissertation varies depending on which dissertation module you are following. The word count includes footnotes, and endnotes, but does not include appendices and bibliography. Further information is provided in the module outline.
Final Submission

The procedure for submitting the dissertation is similar to that for coursework in that submission is via the Feedback, Assessment (Assignments), and Submission electronic repository (FASER). Students should consult FASER and also Moodle for submission dates. Students must take into account the final deadline to vacate University accommodation in September.

Dissertation Results

The final Examination Board meets at the end of November. Final results are normally made available to students early in December.

Extension to Deadline

The rules pertaining to extension to deadline for the Dissertation differ from normal ‘coursework submission policy’.

Students who experience extenuating circumstances prior the deadline may seek an extension to deadline. These requests will be considered only upon completion of the ‘Extension to Deadline’ form which, wherever possible, should be supported by original and authenticated documentary evidence. This form must be submitted to ebhelp-sou@essex.ac.uk and formally agreed by the PGT Programme Director only. Extensions requests of more than three weeks (beyond the end of September) must only be submitted via the esf (electronic student file) on your MyEssex portal under myadmin. Such extensions will be subject to a fee although a fee waiver may be applied where substantiated extenuating circumstances are accepted.

Long-term Extenuating Circumstances

Where significant long-term extenuating circumstances are to be evidenced, you should submit an Extenuating Circumstances Form which will be considered at the appropriate June (interim) or November (final) Examination Board. You should clearly explain how your extenuating circumstances affected you and, wherever possible, submit original and substantiated documentary evidence. Extenuating Circumstances Forms may also be downloaded from the Registry web pages.

Please refer to the website for further information, including deadlines for submission.

www.essex.ac.uk/students/exams-and-coursework/ext-circ.aspx

Obtaining EBS Forms

Useful forms, including ‘extension request forms’, ‘late submission forms’, and ‘extenuating circumstances forms’ are all available from the EBS Student Services desk and can also be downloaded from Moodle on the EBS Postgraduate Taught Information page.
Dissertation Library

An electronic dissertation library is available on the Postgraduate Taught Information page of Moodle. If you have any objection to your dissertation being made available to other students, you should advise ebspgtad@essex.ac.uk at the time of submission.

3.9 Placement information and the employability module

Placements

For post-graduate students interested in placements please contact Vicki Doughty, EBS Placement Manager, who can offer one-to-one support to students wishing to gain professional work experience. You can contact Vicki on 3855 or vdoughty@essex.ac.uk.

Job references: requesting references from members of staff

If you require a personal reference, always ask permission from a member of staff before giving their name as a referee. You should consider from whom it is most appropriate to request a reference and who will be best to evidence your character and performance in the subject. For example, dissertation supervisors, core module leaders and programme directors. Every reasonable effort will be made to meet a request for a reference for a student who has undertaken study within our School, within a minimum period of three years following his/her departure from the University. Requests received outside of this time scale may, of course, be met if a member of staff is equipped with the necessary information on the student and is willing to provide a reference. It is helpful if you can provide the member of staff with details about the course or job you have applied for and, if relevant, a CV or other summary of your qualifications and experience. Please try to ask for references in good time – it is not always possible for a member of staff to write a reference immediately.

Copies of references

A copy of any reference provided will be retained within our School for no longer than three years for taught students. If a reference is retained beyond this timeframe, our School will seek explicit consent from the student concerned.

3.11 Summary of how the department offers an inclusive learning experience, ensures the quality of opportunities and responds to the diverse needs of students

3.11.1 Disability and emotional wellbeing

We would encourage all new students with a disability, long term medical condition, specific learning difficulty or mental health difficulty to disclose and register with the Student Services Hub so that we can plan how best to support you in your studies.

You can find out about the support we offer here: www.essex.ac.uk/students/contact/help.aspx

UK students may be eligible for a Disabled Students’ Allowance grant. See our webpages for more information, including application forms and key changes: www.essex.ac.uk/students/disability/funding.aspx
3.11.2 International students

We are proud to be a global community and we recognise that living and studying in the UK may be very different from your own country.

Essex has a wide range of support covering academic and health and wellbeing issues. Our friendly and professional staff will be able to guide, give advice and assist you during your time at Essex.

You can find helpful information here - www.essex.ac.uk/students/new/international/

If you are studying on a Tier 4 visa, don’t forget to read section 8.4 Tier 4 Information of this handbook which has further information and links.

3.11.3 Mature and part-time students

We appreciate that studying as a mature student can present challenges. This is particularly true if this is your first experience of higher education and you have other commitments and responsibilities to meet such as work and family. We want you to be aware of the support available so that you can make the most of your time at Essex.

You can find more information here: www.essex.ac.uk/students/groups/mature-students.aspx
3.12 Student representation, Student Staff Liaison Committees, Student Assessment of Modules and Teaching and Student Surveys

Student feedback is a vital part of the University's approach to quality assurance and enhancement. It is therefore important that you are given the opportunity to feedback and that you take time to feedback to the University. You can do this in a number of ways:

You can contact (or volunteer to be) a student representative who represent the voice of fellow students in departmental Student Staff Liaison Committees (SSLCs) and other University level committees.

www.essexstudent.com/representation/coursereps/
www.essex.ac.uk/quality/student_representation/student_rep.asp
www.essex.ac.uk/quality/student_representation/sslc.asp.

Each term, we will ask you to complete the Student Assessment of Module and Teaching (SAMT). This survey will be summarised and discussed by SSLCs and will inform reports written by us for central University committees as part of our quality assurance processes.

3.13 Library Services

Our Southend Campus library is located within The Forum, offering more than 140,000 books with access to 52,000 e-books and 33,000 e-journals online. Our library is open 8am to 10pm Monday to Friday, 8am to 6pm Saturday and 11am to 5pm Sunday. With silent and group study areas, as well as access to networked PCs, it’s a pleasant and safe environment for you to work in.

http://libwww.essex.ac.uk/southend.htm

Sian Downes is the Assistant Librarian in Southend. Contact them with any general library enquiries or if you need any help with your research or would like additional training in database use or information retrieval.

Assistant librarian is: Sian Downes (sian.downes@essex.ac.uk)
For guidance in relation to third-party proofreading of student work: www.essex.ac.uk/proofreading

3.14 Attendance monitoring (Count-me-in) and absence from sessions

Your attendance at lectures and classes has a significant impact on how successful you are in your studies. At Essex, we monitor attendance so we can identify students who may need guidance and support.

You’ll need to record your attendance at teaching events using the electronic reader in the teaching room. Just ‘tap in’ for every timetabled teaching event you attend.

You should not tap in for someone who is not attending the class; and also you should not tap in if you then immediately leave the teaching event. This may result in disciplinary action being taken against you.

If you lose your card or it is faulty, go to the Student Services Hub to get a new card (a fee may be applicable). If you attend a teaching event but are unable to record your attendance as you don’t have your registration card, you should speak to a member of administrative staff in your department. In the case of a lost card, your department will normally record you as present for up to seven days.
If you need to **report an absence** from a teaching event, test or exam due to medical reasons you should do so by completing the relevant form in myEssex for a **notified absence**.

If you need to **report an absence** from a teaching event, test or exam due to representing the University in British Universities and Colleges Sport (BUCS) competitions, or in regional, national or international competitions; being selected or training for a national sports team e.g. Home Nationals or Great Britain, on a University organised placement, or other circumstances you should do so by completing the relevant form in myEssex for a **notified absence**.

Your department consider the reasons and may record it as an **authorised absence**. Be aware that you may need to **provide evidence**, including medical evidence if relevant.

Please contact your Programme Director, department staff or the Student Services Hub for advice and support if you are going to be absent for several weeks.

### 3.15 LEAP (Learner Engagement Activity Portal)

LEAP (Learner Engagement Activity Portal) is our student centered, personalised engagement tool. LEAP focuses on **what you do** rather than **who you are**. It's expected that the more engaged you are with your studies the more likely you are to achieve your academic goals.

LEAP calculates and shows you your average engagement for the last seven days based on your usage of each university resource (FASER, Moodle and Listen Again as well as attendance and University computer logins). By providing you with this information, we hope to empower you to become more effective, independent learners and achieve your study goals.

Log into LEAP via Pocket Essex, My Essex or leap.essex.ac.uk.
4. ASSESSMENT

4.1 Rules of Assessment and Credit Accumulation

www.essex.ac.uk/students/exams-and-coursework/ppg/pgt/assess-rules.aspx

The Rules of Assessment are the rules, principles and frameworks which the University uses to calculate your course progression and final results. Some departments also have variations to the main rules, which you can find listed on our website above. If you have questions about whether a variation applies to you, contact your department.

Each module you will take will have a credit value which you are awarded if you successfully complete the module. You need to obtain a certain amount of credits to be awarded your degree, and the Rules of Assessment give you more information about this.

These decisions are made by the Board of Examiners who use the Rules of Assessment to decide:

- you can be awarded credit for the modules you have studied
- you have done enough to move on to the next stage of your course
- you need reassessment
- whether you have done enough to pass your course
- whether you are eligible to receive a merit or distinction

The following is only a summary of the key points. You should read the rules and make sure you understand them. If you need advice, ask your personal tutor, departmental administrator, or SU Advice.

If you fail your course you are not able to repeat it. The Rules of Assessment for Postgraduate Taught Awards only allow reassessment for up to a maximum of 60 credits worth of modules for taught masters degrees. The Board of Examiners will inform you if you are eligible for reassessment once it has considered your marks.

If you fail your dissertation you may be permitted by the Board of Examiners to resubmit your work, provided you meet the criteria as set out in the Rules of Assessment for Postgraduate Taught Awards. Alternatively, if you have obtained enough credits in your taught modules, you may be eligible for another award such as a postgraduate diploma or certificate.

You can decide if you want to accumulate credit by taking individual modules with the aim of achieving a postgraduate award; this is called Modular study. There are opportunities to achieve postgraduate awards through credit accumulation study in an increasing number of departments, as an alternative to standard full or part-time study. You can find more information on the ‘Study by credit accumulation’ webpages: www1.essex.ac.uk/quality/university_policies/credit-accumulation.asp

Individual modules can yield 10, 15, 20, 30 or 40 credits depending upon which department you are studying in. Each award has a defined structure, normally consisting of a combination of core, compulsory and optional modules, and requires a specific volume of credit to be achieved:

- Graduate/Postgraduate Certificates - 60 credits (all taught module credits)
- Graduate/Postgraduate Diplomas - 120 credits (all taught module credits)
- Masters Courses - 180 credits (normally 120 credits of taught module credits and a 60 credit dissertation or equivalent)
Credit is awarded for successful completion of individual modules.

Students taking a credit-accumulation route of study register for the separate modules individually and accumulate the required volume of credit for the relevant award, including the dissertation if necessary. You will be given a different registration number for each module. The Rules of Assessment are different when you study individual modules; make sure you check the relevant Rules of Assessment for the award you’re studying towards. You will have a maximum of six years to study (this is usually five years with a sixth year for a dissertation). We measure the six years from the first module you register on towards the award. You can find out more information here: www.essex.ac.uk/students/exams-and-coursework/ppg/pgt/modular and you should talk to your tutors about fees, and applying accumulated credit towards an award.

4.2 Extenuating Circumstances, withdrawing and intermitting

www.essex.ac.uk/students/exams-and-coursework/ext-circ.aspx

Extenuating circumstances are circumstances beyond your control which cause you to perform less well in your coursework or examinations than you might have expected. In general, extenuating circumstances will be of a medical or personal nature that affect you for any significant period of time and/or during the assessment.

Please refer to the website for further information, including deadlines for submission.

www.essex.ac.uk/students/exams-and-coursework/ext-circ.aspx

You will not get extra marks if you submit an extenuating circumstances form. Boards of Examiners use other methods to take into account extenuating circumstances, such as permitting further reassessment opportunities for uncapped marks.

You should read the guidance on extenuating circumstances very carefully before submitting your form and evidence.

Seek advice from Students’ Union Advice www.essex.su/advice or the Student Services Hub www.essex.ac.uk/students/contact/default.aspx.

Thinking of leaving or taking a break from your studies?
You may experience doubts at some point during your studies, if you’re thinking about leaving Essex, we’re here to support you and give you the advice you need to help you make an informed choice.

Intermission is a temporary withdrawal or leave of absence from the University and provides you with the opportunity to take a break from your studies. Normally, this is for reasons beyond your control (e.g. health or personal problems) although other reasons are permitted. Intermission must be approved by the University first, so if you are thinking about intermitting, we strongly advise you to contact your department and your Student Services Hub to talk to one of our advisers.

You should also read our guidance on intermitting very carefully at www.essex.ac.uk/see/intermit. If your intermission is agreed to, we will also give you the advice and support you need to help you carry on with your studies.

Withdrawing is the formal process for permanently leaving your programme of study and the University. If you are thinking of withdrawing, you should seek advice from your Department or the Student Services Hub at the earliest opportunity. It is very important that you discuss your
circumstances with the University and follow the formal procedure for withdrawing. If the university
is not formally notified, then you may risk continuing to incur further tuition or accommodation fees.
More advice and information is available at www.essex.ac.uk/see/withdraw.

4.3 Re-marking of coursework

You have the right to request a re-mark of your coursework under certain circumstances which your
department will advise you on. The University Marking Policy can be found here:
www.essex.ac.uk/quality/university_policies/examination_and_assessment/marketing_policy.
You will need to complete a form and be aware that marks can go down as well as up. You can
collect the remark form from EBS Student Services. You must request a re-mark within 14 calendar
days of the coursework/feedback being released.

4.4 Moderation, second marking policies and External Examiners

The University policy on moderation can be found as part of the Marking Policy. When work is
moderated, it means that a second member of academic staff takes a random sample of the work
for a particular assessment and reviews the marks given. A moderator would not change the
individual marks for the work, but would liaise with the first marker to agree whether marks should
be reviewed across the particular piece of assessment or module, which may lead to marks being
adjusted.

Second marking is where a second marker marks the work but has access to the first marker’s marks
and/or comments.

External Examiners are usually academics from other universities but may be from industry,
business or the profession depending on the requirements of the course. They give an impartial view
of the course and independent advice to ensure that courses at the University meet the academic
standards expected across UK higher education. External Examiners write reports on the courses and
modules they are responsible for which are made available to you via your department. You can find
the name and institution of the External Examiner for your course and modules by looking on the
Programme Specifications Catalogue and the Module Directory.
You can find out more about how the University uses External Examiners by following this link:
www.essex.ac.uk/quality/external_examiners

Please note: you may not contact External Examiners directly under any circumstances. If you have
any concerns about the quality and standards of your course, please contact your student rep, your
Head of Department or the Students’ Union.

4.5 Appeals, complaints, and fitness to practise

Appeals on academic grounds can be made following the meeting of the Board of Examiners and
the publication of your results. Be aware that there are strict deadlines for the submission of the
appeal form and your evidence.

We strongly advise all students thinking about making an appeal to contact Students’ Union Advice

You may not appeal against academic judgement. This means that you can’t appeal against the
marks you have been given by a Board of Examiners without evidence of extenuating circumstances
or procedural irregularity.

More information about appeals, including the deadlines and forms to complete, can be found
online at: www.essex.ac.uk/see/appeals
**Making a Complaint:** The University is a large community engaged in many activities of both an academic and non-academic nature. From time to time, you may feel dissatisfied with some aspect of your dealings with the University and, when that happens, it is important that the issue is dealt with constructively and as quickly as possible without risk of disadvantage or recrimination.

A complaint is defined as the expression of a specific concern about matters that affect the quality of a student's learning opportunities (this is in line with the QAA Quality Code for Higher Education, Chapter B9: Academic Appeals and Student Complaints). The University aims to resolve complaints quickly and informally.

You can find the complaints procedure and the forms here: [www.essex.ac.uk/see/complaints](http://www.essex.ac.uk/see/complaints)

**Fitness to practise** is only applicable to students on certain professional courses (such as nursing or social work). If this applies to you, you will have been told by your department. You can find the full Fitness to Practise procedure online at: [www.essex.ac.uk/students/exams-and-coursework/ppg](http://www.essex.ac.uk/students/exams-and-coursework/ppg)

**4.6 Academic Offences Policy**

The University expects students to act with honesty and integrity in relation to coursework, examinations and other assessed work, and to follow our conventions for academic writing (including appropriate referencing of sources) and ethical considerations. If you don’t meet these expectations, then you may be charged with having committed an academic offence, a matter the University takes very seriously.

It is your responsibility to make yourself aware of the regulations governing examinations and how to correctly prepare your coursework. An academic offence can take place even if you didn’t mean to commit one, and examples include plagiarism, falsifying data or evidence, and communicating with another candidate in an examination.

If you aren’t sure what the conventions are, particularly in relation to referencing, you should ask your department, contact the Talent Development Centre, and also refer to 7: Referencing and good academic practice in this handbook.

More information about academic offences and getting support can be found at: [www.essex.ac.uk/see/academic-offence](http://www.essex.ac.uk/see/academic-offence)

**4.7 Ethics**

All research involving human participants, whether undertaken by the University's staff or students, must undergo an ethics review by an appropriate body and ethical approval must be obtained before it commences. You can find our Guidelines for Ethical Approval of Research Involving Human Participants here - [www.essex.ac.uk/reo/governance/human.aspx](http://www.essex.ac.uk/reo/governance/human.aspx) - along with the Ethical Approval application form.

‘Human participants’ are defined as including living human beings, human beings who have recently died (cadavers, human remains and body parts), embryos and foetuses, human tissue and bodily fluids, and personal data and records (such as, but not restricted to medical, genetic, financial, personnel, criminal or administrative records and test results including scholastic achievements). Research involving the NHS may require and research involving human tissue or adults lacking capacity to consent will require Health Research Authority approval.’
5. COURSEWORK

A wide range of methods are used through coursework to assess your progress within the module.

5.1 Assignment and essay length

Guidance is provided by module leaders and questions relating to coursework are posted on Moodle.

5.2 Coursework submission details (including FASER) and deadlines

Most modules are assessed by a combination of coursework and exams, some modules are coursework only. Information on how the coursework and exams are weighted can be found in the module directory Module Directory

*The deadline for online submission is 12:00 (midday) on the date stipulated.*

You must make sure that you are familiar with this process in advance of the deadline. Guidance on how to upload your work is available through the submission system.

Please see Section 4: Assessment, for details of the assessment policies and regulations that apply to your course.

Coursework

A wide range of methods are used through coursework to assess your progress within the module. Coursework can include: essays, individual and group presentations, in-class tests, portfolios, reports, group case studies, literature reviews etc.

Course work submission

Unless you are specifically informed otherwise, all coursework must be uploaded and submitted to the University’s FASER - available at: [http://faser.essex.ac.uk/](http://faser.essex.ac.uk/) and via links in your MyEssex.

*You must ensure you adhere to the EBS rules for submitting coursework. You must upload your coursework to the FASER system by no later than 12:00 (midday) on the published deadline.*

It is recommended that you submit to FASER at least 1-2 hours before a published deadline. This will alleviate any avoidable problems such as last minute technical issues or bottlenecks caused by large numbers of students using FASER on campus at any one time.

Assignments and deadlines

Dates by which you must submit you coursework will be published on FASER. You are strongly advised to regularly check FASER and the relevant module Moodle information page as hand in dates can be subject to change due to unforeseen circumstances.
Coursework deadline policy

There is a single policy across the University for the late submission of coursework. All coursework submitted after the deadline will receive a mark of zero unless satisfactory evidence is provided of extenuating circumstances that indicate that you were unable to submit the work by the deadline. No extensions will be granted in advance. Please see the website for more information on the policy and process for submitting extenuating circumstances to support a late submission claim. www1.essex.ac.uk/students/exams-and-coursework/late-submission.aspx

Dissertations or equivalent are not counted as coursework and are therefore not covered by the policy on late submission of coursework. Students can request an extension to submit their dissertation if they find that, due to extenuating circumstances, they will be unable to submit the dissertation by the published deadline.

5.3 Details of samples of coursework

Online library of dissertations and business plans

An online dissertation and business plan library containing examples of previous students’ work can be accessed via the EBS PGT General information page on Moodle.

5.4 Return of coursework policy

Students can normally expect the return of assessed work in no more than twenty working days. Marking may take longer than twenty working days under certain justifiable circumstances, for example when the University is closed for holidays (Christmas and Easter). If there is any delay in the marking for any justifiable reason, then academic staff will contact students via Moodle.

It is the aim of the Essex Business School to return coursework and test marks to students within twenty working days (not including bank holidays and religious festivals, or periods when the University is closed) of the date of submission. Note: In case of any delays, academic staff will advise students via Moodle.

5.5 Late coursework policy

The Essex Business School has a Late Submission of Coursework Committee which will meet at least 3 times during the year. It will deal with claims of extenuating circumstances for work which was not submitted by a deadline for reasons beyond your control. You make such a claim by submitting a Late Submission of Coursework form. The Committee will decide whether your work should be marked and whether that mark will count towards your formal assessment (which means the mark will be reinstated). The School will advise you of the outcome. It is important to note that you use this form to request reinstatement of your marks on the basis of extenuating circumstances which directly prevented you from handing in your work by the deadline. You can download the form from the EBS PGT general information Moodle page.

Forms are automatically rejected if no evidence to support your claim is provided. If you have requested medical documentation to support your claim for late submission but it has not been received by the date of the Late Submission of Coursework Committee, your claim will be kept as pending for a further two weeks. If the evidence is still not received after two weeks, a mark of zero will be awarded.
You are advised to refer to the link below when considering your late submission claim. It provides useful guidance about how to submit a claim Late Submission Guidelines.

Students should submit one hard copy of the Late Submission of Coursework form with documented evidence to the EBS Student Services desk or ebshelp-sou@essex.ac.uk within a maximum 7 days of the original deadline. Any coursework being submitted late should also be uploaded to FASER within 7 days of the original submission deadline.

Separate guidelines are available for postgraduates regarding claiming extenuating circumstances for late submission of compulsory assessments. These are available via the Academic Section webpages. Extenuating Circumstances Guidelines

5.6 Essay writing support

Guidelines on How to Write Assignments

In order to help you to develop your skills in writing assignments we have summarised below some of the key points underlying effective academic writing. The points mentioned below will help you to answer your assignment and exam questions appropriately and also to refine your communication skills to advance your career after graduating.

1. Read the question carefully
Make sure you understand exactly what the question is asking you to do. Pay attention to requirements like ‘assess’, ‘describe’ and ‘compare’. Clarify all the key terms and concepts used, and note the scope of the question. It is a good idea to underline the key words to constantly remind you what the assignment is about. As you develop your answer, keep returning to the underlined words and ask yourself, “Have I answered the question”? “Does my answer relate to the question”? If not, then review what you are doing.

2. Take time in constructing your answer
Your central aim in answering any question is to bring together what you see as the key points and issues in a clear and coherent way. So it is worth spending time identifying these and then linking them together as effectively as possible. Try noting down your ideas and then ordering them in what you see as the most logical way. You need an overall plan before starting the essay. Without a plan your essay will end up being a jumbled collection of random sentences and will not get good marks.

3. Indicate the theories which you think are relevant
Throughout each module you study you will be introduced to the views of a variety of authors who are experts in their fields. Frequently, they will have competing views. One reason for this is that they see the world differently. It will be helpful to indicate in your work how you see things before moving on to any detailed analysis, arguments and evidence. Of course you know how you see things and what ideas you find attractive, but the examiners and markers do not know this. You need to tell them so that they can see things from your perspective(s). The theories which you choose to mention should be drawn from the ideas introduced on the module and elsewhere.

4. Wherever possible support your ideas with well- chosen examples
Be selective and only choose illustrative examples that are relevant to your points. Limit the amount of scene setting and background to case studies, unless such background is asked for specifically in the question. As a general rule, try not to let your examples ‘take over’ the whole essay.

Try to support your points with more than one example. We do not expect you to cover every relevant example, but it is important not to focus on single examples which could lead to sweeping
generalisations. It is better to use a range of examples (two or three, say) to provide more solid support for your argument.

Try to use examples from a range of sources and module components. Make full use of the module material, additional reading and relevant stories in the news (if you have not previously started a file of current news, now is a good time to do so). We hope you will also draw on your own experience and on other sources, although this is not essential.

5. **Give some thought to matters of general presentation**

Check that you have communicated your ideas effectively. This means thinking about sentence construction and grammar. Make sure that your sentences are simple and easy to follow. This means using paragraphs to mark changes in focus and not simply as arbitrary divisions. It also means linking together your paragraphs so that the reader can follow your line of argument. Remember that anything which makes the reader stop or go back over part of the assignment risks breaking up its ‘flow’.

All good answers should have a clear structure. At the very least, they must include an introduction, discussion and conclusion. The first and the last are both key elements of any answer and serve a range of functions. The introduction should be used to clarify and define the scope of the question, and to set out your plans. You should indicate how your answer is organised. The conclusion provides an opportunity to draw together and summarise your arguments in a way that directly addresses the question. It also gives you a chance to reach a clear conclusion of your own, if you have not done so already. Your answers should always be analytical - i.e. analysing the debates and issues in terms of concepts and theories and the contribution they make to our understanding of the world – not just descriptive. We are not asking you to say who said what and when, although you might produce short quotations from relevant authors to support your analytical point.

A good essay also engages with counter-arguments. So give some thought to what critiques and criticisms may be made against your conclusions, evidence and theories. Briefly indicate the way you might respond to your critics.

Have a look at the structure of the papers written by academics. Articles can be found in numerous journals in the library. Many will be on your reading lists. Take a look and note how they have been put together.

Assignments should include a complete list of references. All quotations should include page numbers and be attributed to works in the list of references.

You should check that your written work meets this key criteria:

- Answering the question
- Producing a coherent, clear argument and analysis
- Clearly demonstrating knowledge, reading and evidence
- Clearly demonstrating a critical ability
- Writing coherently
- Providing clear frameworks, structures and signposts

**Referencing**

Drawing on the wide range of reading you do around your subject area, and demonstrating how you have used this to develop your knowledge and form your own views, is a key aspect of your coursework. It’s essential that you reference your source materials so it’s clear where the information has come from, and to avoid any misunderstanding over whether you are presenting
ideas as your own. Please refer to the section on academic offences in Section 4 of this handbook for information on referencing and where to seek advice. You can find more detailed information about referencing in section 7 of this handbook.

**Support is available to help you develop your essay writing skills from the Talent Development Centre. We also have a useful Moodle page – EBS Student Resources.**

**Groupwork and performance**

Information is provided by the relevant Module Leader.

**In-class tests**

Please make sure that you arrive in plenty of time for the ‘in class’ tests.

Where assessment takes the form of an in-class test, any student missing the test will receive a mark of zero. If you are unable to attend a test (due to illness for example) you should submit a Late Submission of Coursework Form to the EBS Student Services Desk (GB.3.69).

**Poor performance in tests**

There are no re-sit tests for the purpose of improving test marks. Students who do not perform well in a test can contact lecturers/class teachers for advice about how to improve their performance for subsequent assessments. The overall marks are obtained using the weighted marks awarded for the coursework items. If a student performs badly in one item of coursework assessment, it is still possible to obtain 50% overall for the coursework assessment, if the student has scored higher in another item of coursework assessment

**5.7 Anonymous marking policy**

All coursework which contributes to your final module mark will be marked anonymously. **Your registration number, not your name, should be included on your coursework.** Where it is not practical for coursework to be marked anonymously, departments will inform you in advance of the assessment task.

[www.essex.ac.uk/quality/university_policies/default.asp](http://www.essex.ac.uk/quality/university_policies/default.asp)
## 5.8 EBS Marking Scheme

**EBS Marking Scheme**

Essex Business School uses the following marking scheme for non-quantitative assessments. These grades will be used to mark non-quantitative coursework and student work within EBS. These grades form a 22 point scale running from 100 to 0. These descriptors aim to give a general indication of the expectations of student performance for different degree classifications. Information regarding progression across a degree programme can be found on the following page.

<table>
<thead>
<tr>
<th>Grade</th>
<th>Degree Classification</th>
<th>Indicative criteria for assessment of student work with non-quantitative components</th>
</tr>
</thead>
</table>
| 100   | First Class (1)       | A First Class (or Distinction) level answer is an excellent answer which demonstrates a systematic understanding of detailed, relevant knowledge. These pieces of work will display many of the following features: Structure  
• Clearly written, well organised and signposted.  
• Clear introduction and conclusion.  
Coverage  
• Comprehensive coverage of issues in relation to question.  
• Thorough coverage of a relevant range of literature.  
Analysis  
• Argument demonstrates depth of analysis, knowledge and understanding.  
• Evidence of reflection and own analysis of the literature together with an ability to see how lessons learned could be applied to other contexts/examples.  
• Critical evaluation of a wide range of material; may make reference to other relevant issues.  
• Very good use of supporting evidence and examples. |
| 95    |                       |                                                                                  |
| 90    |                       |                                                                                  |
| 85    |                       |                                                                                  |
| 80    |                       |                                                                                  |
| 75    |                       |                                                                                  |
| 72    |                       |                                                                                  |
| 68    | Upper Second Class (2.1) | This is a good to very good answer, which demonstrates a good level of knowledge. These pieces of work will display several of the following features: Structure  
• Clearly written, well organised in a logical manner and clearly signposted.  
• Clear introduction and conclusion.  
Coverage  
• Successfully completes task and displays clear awareness of the main issues.  
• Substantial coverage of relevant literature and knowledge of topic.  
Analysis  
• Describes and analyses issues in relation to the question.  
• Critical discussion and presentation of an argument.  
• Good use of supporting evidence. |
| 65    |                       |                                                                                  |
| 62    |                       |                                                                                  |

32
<table>
<thead>
<tr>
<th>Grade</th>
<th>Degree Classification</th>
<th>Criteria</th>
</tr>
</thead>
<tbody>
<tr>
<td>58</td>
<td>Lower Second Class (2.2)</td>
<td>Pass</td>
</tr>
<tr>
<td>55</td>
<td></td>
<td></td>
</tr>
<tr>
<td>52</td>
<td></td>
<td></td>
</tr>
<tr>
<td>48</td>
<td>Third Class (3)</td>
<td>Fail</td>
</tr>
<tr>
<td>45</td>
<td></td>
<td></td>
</tr>
<tr>
<td>42</td>
<td></td>
<td></td>
</tr>
<tr>
<td>38</td>
<td></td>
<td>Fail</td>
</tr>
<tr>
<td>35</td>
<td></td>
<td></td>
</tr>
<tr>
<td>32</td>
<td></td>
<td></td>
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<tr>
<td>25</td>
<td></td>
<td></td>
</tr>
<tr>
<td>15</td>
<td></td>
<td></td>
</tr>
<tr>
<td>0</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

This is a satisfactory to good answer which competently completes the task. It generally reproduces taught material but may display little evidence of independent reading. A 2:2 answer will display several of the following features:

**Structure**
- Adequately written.
- May be poorly structured without clear signposting, introduction or conclusion.

**Coverage**
- Completes most tasks expected, but could be too simplistic.
- Demonstrates some awareness of lecture material and basic reading.
- Coverage of relevant literature but the sources are not always fully referenced.

**Analysis**
- Summarises the literature rather than critically engaging with it.
- Descriptive and lacking analysis.
- Some understanding but lack of critical thought.
- Insufficient evidence of critical thinking.

This is a weak answer which demonstrates some knowledge, but it tends to be superficial, incomplete or poorly understood. A third class answer will display several of the following features:

**Structure**
- May be poorly written and badly structured.
- Lacking introduction and/or conclusion.

**Coverage**
- Shows a limited range of reading.
- Fails to address question or misses an important aspect of the question. Shows confusion but some basic knowledge and relevant discussion.
- Shows knowledge of the major issues, but not strictly relevant to the question.

**Analysis**
- Major gaps in analysis.
- Demonstrates no widespread knowledge or analysis.
- Limited understanding of relevant issues.
- Limited discussion.

This is a poor answer. A fail answer will display several of the following features:

**Structure**
- Disorganised.
- Poorly written. Random order of points.

**Coverage**
- Fails to address question.
- Reveals little or no evidence of familiarity with relevant literature.

**Analysis**
- Misunderstands question.
- Fails to give adequate answer to question.
- Misunderstandings of concepts and major issues.
- No argument.
- Incoherent or incomplete.
- Repetitive.

**FAQ**

**Which assignments will this apply to?**
This system is applied to all non-ratio mark assignments. Any essay based questions, short answers, dissertations, presentations etc. that do not have a genuine ratio scale from 0-100.

It does not apply to multiple choice or quantitative assignments where there is a genuine ratio grade with marks out of a possible 100. In such cases the numerical mark remains as a percentage grade.

**What happens with second marking and remark requests?**
As the University’s regulations stipulate, second marking must involve a reconciliation of the two
marks, not an arithmetic averaging of the marks. The same process applies where a student requests a remark.

**Assessment Criteria**

Learning outcomes from courses across the school were mapped on to indicative learning outcome statements from the QAA for each level of study.

<table>
<thead>
<tr>
<th>OF LEVEL &amp; STAGE</th>
<th>COMPREHENSION</th>
<th>RESEARCH</th>
<th>ANALYSIS</th>
<th>PRESENTATION</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Evidence of subject knowledge; appropriate understanding of theories and concepts.</td>
<td>Evidence of ability to locate, extract and analyse evidence from appropriate sources; evidence of independent learning and study skills</td>
<td>Explanation and evaluation of appropriate argument and evidence</td>
<td>Communication of ideas, structure, referencing.</td>
</tr>
<tr>
<td>LEVEL 4</td>
<td>Introductory level of subject knowledge and understanding. Basic understanding of relevant theories and concepts.</td>
<td>Ability to locate and incorporate appropriate evidence. Appropriate planning, structure, style, etc.</td>
<td>Argument based on appropriate examples and evidence.</td>
<td>Well-structured, coherent and effective communication. Acknowledgement of sources and appropriate referencing</td>
</tr>
<tr>
<td>1st YEAR UG</td>
<td>Evidence of intermediary level of subject knowledge and understanding. Evidence of a developing understanding of the nature and limitations of relevant concepts and theoretical ideas.</td>
<td>Ability to locate, extract and integrate evidence from multiple sources. Evidence of developing autonomous study skills</td>
<td>Evidence of analysis and explanation with reference to relevant empirical sources and theoretical concepts.</td>
<td>Ability to present a focused argument with analysis and commentary. Correct referencing incorporating material from a variety of appropriate resources</td>
</tr>
<tr>
<td>LEVEL 5</td>
<td>Evidence of in-depth knowledge and understanding. Critical evaluation of relevant theoretical concepts and ideas.</td>
<td>Ability to synthesise, integrate and evaluate material from a variety of appropriate sources. Evidence of independent thinking and insight.</td>
<td>Evidence of critical analysis and evaluation with reference to relevant theoretical ideas and debates.</td>
<td>Critical, imaginative evaluation of arguments and ideas. Correct referencing including a wide range of academic resources.</td>
</tr>
<tr>
<td>FINAL YEAR UG</td>
<td>Specialist subject knowledge and understanding. Critical evaluation, integration and development of relevant concepts and theoretical ideas.</td>
<td>Evidence of ability to undertake independent research in order to source appropriate evidence. Advanced level specialist study skills</td>
<td>Evidence of critical analysis integrating relevant empirical and theoretical material.</td>
<td>Ability to synthesise ideas to form a coherent argument. Evidence of full and accurate referencing including evidence of independent research</td>
</tr>
</tbody>
</table>

**Marking in Essex Business School**
Marking Policy and Moderation

The School takes great care to ensure marking is fair and consistent and has robust procedures in place to ensure this is the case. Exam papers are second marked and term-time assessments (coursework) are single marked, with marking standards overseen by the Education Committee and External Examiners. The primary purpose of the School’s marking policy is to ensure fairness and consistency of marking both within assessment and across modules.

For further information, The University’s Marking Policy can be found in full here:

https://www1.essex.ac.uk/quality/university_policies/examination_and_assessment/markings_policy

Marking presentations

All presentations (including presentations with permanent and non-permanent output) should be double marked by two members of staff. Only one of these members of staff may be a GTA or a new member of staff (in their first year of full-time HE). In the case of presentations, double marking involves two markers first marking the work independently, using an agreed mark sheet. In cases where extenuating circumstances prevent a student from making an assessed presentation or contributing to assessed group work, they should be advised to submit the appropriate supporting documentation to the relevant administrator. In such cases, alternative arrangements may be offered but this will be at the discretion of the Module Leader. In cases where there are no extenuating circumstances, but a student fails to attend a scheduled assessed presentation (without written permission to be absent from the Module Leader), or fails to make a contribution to assessed group work, s/he will be deemed not to have submitted that component of the assessment and will be awarded a zero mark.

Student queries about marks

Written feedback is provided to students in the form of an individual feedback sheet, relevant annotations on coursework (except exams and in-class tests), and generic feedback on Moodle. Students who have a query about a particular mark should consult all forms of feedback carefully in the first instance. If the student remains unclear, s/he should consult with the Module Leader for further feedback and clarification.

Even though great care is taken in the marking process, we recognise that occasionally some students may feel their mark is below what they might have expected. Therefore in many instances we give students the right to request a coursework re-mark. If your work has been moderated by a second marker, you are not eligible for a re-mark.

The procedure is as follows: Any request for a re-mark must be made within fourteen calendar days of the marked coursework being made available to all students concerned.

In the first instance the student should notify the EBS Student Services team of their wish for a re-mark. In addition, it is advisable that the student seeks feedback from the Module Leader or the Talent Development Centre. If having consulted the student is still dissatisfied with the original mark, students should complete a request for re-mark form available from the EBS Student Services desk or EBS PGT information page on Moodle. Completed forms, together with the original coursework and feedback, must be submitted to EBS Student Services desk.
When considering whether to request a re-mark, you should take into consideration that the mark awarded may be lower than the mark originally awarded, but the re-mark will be the final mark, irrespective of whether it is higher or lower than the original mark.

Students should be aware that Extenuating Circumstances cannot be used in conjunction with the request for a re-mark.

5.9 Reassessment in coursework

EBS reassessment strategy

EBS reassessment for all modules is by exam only, including the majority of modules assessed by 100% coursework. Exceptions to this are research modules which are assessed by 100% coursework, and their reassessment will be by coursework. Details of reassessment for each module is available on the Module Directory and Moodle. If the Board of Examiners has required you to complete assignments over the vacation, or to attend resit exams in September, the Registry will send you a letter by email with further information. Please check your Essex email account regularly once your results have been published. Your School will send you details of the assignments which you are required to undertake. If you haven’t received anything within three weeks of the results being published, you must contact your School or the Registry.

Student Guide to Examinations
6. EXAMS

6.1 Examination regulations

The General Regulations which govern examinations can be found online, namely under Regulations relating to Academic Affairs: www.essex.ac.uk/governance/regulations

Attendance at examinations is compulsory, and if you do not attend them and do not have extenuating circumstances then you are at risk of being withdrawn. See ‘Attendance Monitoring’ above for more information about absence. For exams that are more than an hour long, you will not be allowed to enter the examination room if you arrive later than 55 minutes after the start of the exam. If your exam is only an hour long, you will only be admitted up to ten minutes after the start of the exam.

6.2 Access to exam scripts

If you want to see your exam script, you should make the request within four weeks after the exam to the department which is responsible for that module. You will be able to see the script in the presence of one of the staff responsible for teaching the module. Generic exam feedback is available on the module Moodle page.

6.3 Departmental policy on the use of dictionaries/calculators

If you are allowed to use a calculator in your examinations, the only models you are permitted to use are the Casio FX-83GT PLUS or the Casio FX-85GT PLUS.

The only exception is for certain Finance exams that require a financial calculator, in which case you may use the Hewlett Packard 12c (all variants) or the Texas Instruments BAII Plus (including the BAII Plus Professional). Your module leader will advise you in advance.

A limited number of Casio calculators will be available to borrow on the day of your exam from the Exams Office on a first-come, first-served basis, on production of your registration card. Please note financial calculators will not be available.

6.4 General information about exams and examination results

You can find your personalised exam timetable online here - www.essex.ac.uk/examtimes the exam timetable will be published on the date shown at www1.essex.ac.uk/students/exams-and-coursework/dates-and-timetables.aspx.

You must bring your registration card and exam entry form with you to the exam. You will not be allowed entry without them. Remember to check your exam entry form carefully and contact the Examinations Office if there are any errors.

You can download a guide to examinations and watch a short video here: www.essex.ac.uk/students/exams-and-coursework/

You will receive an email to your Essex email account as soon as your results are published. You can find the publication schedule here: www.essex.ac.uk/students/exams-and-coursework/schedule.aspx

6.5 Anonymous marking policy in examinations
All formal examinations at the University of Essex are marked anonymously.

Your Exam Entry form also has your candidate number in large print in the centre of the page. This is the number you should write on your examination scripts.

6.6 Reassessment in examinations

You can find information relating to resitting exams at: www.essex.ac.uk/students/exams-and-coursework/resits.aspx

Remember that reassessment in examinations (and coursework) carries a fee.

6.7 Referencing in examinations

Students will be given information regarding referencing in exams in the pre-exam events that are scheduled at the end of the spring term.

6.8 Departmental policy on the use of dictionaries/calculators in exams

In EBS we do not permit the use of dictionaries in examinations.
7. REFERENCING AND GOOD ACADEMIC PRACTICE

7.1 Statement on why good academic practice is part of scholarship and why it is important at Essex

Referencing is a key academic skill. It is how you will acknowledge all sources used within a piece of work. You must reference all works used directly (quotes) and indirectly (paraphrasing and summarising). Referencing allows you to give credit to authors’/researchers’ concepts and ideas/ideas and results, demonstrate your breadth of reading and knowledge on a subject, direct readers to your sources, and avoid plagiarism. You should always use the best available sources of evidence, such as peer reviewed journals and recognised books. To find out about Essex Business School referencing style (Harvard), and for help with referencing, visit the library website: http://libwww.essex.ac.uk/referencing.htm

There are various systems of referencing, but the Harvard System of Referencing is the system that is widely used in many UK higher education institutions. This system uses an (Author’s surname, Year) when citing in text, and full details of these references are then given at the end of the work in a reference list. The exact details that you have to include in your reference list depend on what type of document the source is – for example a book, a journal article, a report, a webpage. You can find details regarding exactly what to include in your reference list on the EBS Student Resources Moodle page as well as here http://libwww.essex.ac.uk/referencing.htm.

The purpose of the reference list is to make it easy for someone else to follow up and trace the materials which you have used. Without full references, your tutor may be led into thinking you are trying to take credit for someone else’s work which is plagiarism.

The University takes academic offences very seriously. You should read the sections of this handbook which refer to referencing, coursework and examinations very carefully.

7.2 Information about where to seek guidance on referencing, including links to the relevant referencing scheme, details of any departmental support sessions if relevant or Moodle courses.

The Talent Development Centre provides online courses and guides to help you fully understand what is required from you. You can find out about the full range of workshops and resources that are available to you by visiting https://www1.essex.ac.uk/students/study-resources/tdc/. You can also complete the online Academic Integrity course at moodle.essex.ac.uk/course.

You should read the sections of this handbook which refer to referencing, coursework and examinations very carefully. Failure to understand the academic conventions may result in you being found to have committed an academic offence. Plagiarism is a serious academic offence (see section 4.6) and can have serious consequences for your studies. Ignorance is not a defence in cases of suspected plagiarism. It is therefore very important that all students understand what plagiarism is and take steps to avoid it, including using the appropriate referencing style for each coursework.

Remember, if you have any questions about referencing you can ask the staff in the Talent Development Centre.

You can find full details of how to reference on the EBS Student Resources Moodle page as well as here http://libwww.essex.ac.uk/referencing.htm.
Please seek advice from your Module Leader if you are unsure about the system of referencing required as some of Essex Business School modules are linked to other departments.

**What is a reference list?**

A reference list is a single, alphabetical list of ALL sources cited within your text, given at the back of EVERY assignment. The list is not numbered and you do NOT need separate lists for books, journals, web pages, pictures etc.

**Example Reference List:**

**What is a bibliography?**

A bibliography is a list of sources that have influenced the author’s work, but have not been cited within the text. A bibliography is rarely required.

**Where do I find these details?**

For books, details are usually found inside the front cover. Journal article details are often given under the abstract, or at the table of contents of the journal issue. For electronic journal articles, look at the top of the first page. For web pages, look at the top and bottom of the first page, the logos and, for the URL, in the address bar.

**What is paraphrasing?**

Paraphrasing is when you take some information from a source, and put it into your own words. You explain somebody’s idea in your own words. Changing one or two words is not sufficient to correctly paraphrase. You still need to reference where the information has come from, although you do not need to use quotation marks, or give a page number.

**Example:**

**ORIGINAL LOWE AND COOK (2003) TEXT:**

Going to University is a challenging hurdle for most students but for others it is an intimidating leap into the unknown. The abrupt shift from the controlled environments of school or college and family to an environment in which the students are expected to accept personal responsibility for both academic and social aspects of their lives will create anxiety and distress, undermining their normal coping mechanisms. Some students will eventually cope simply by avoiding the challenge.

**PARAPHRASED:**

Starting University can be a challenge for many students as they move away from familiar environments at home and school/college, and as they take on more responsibility for their own
learning, and well-being. This can cause anxiety and distress, and even withdrawal from programmes (Lowe and Cook 2003).

It is up to you how you word the sentence to include the reference citation. You should always try to place the citation as close to the element taken from that source, either at the start, within, or at the end of the sentence. For the above text, you could also use: Lowe and Cook (2003) state that starting University can be a...

OR

In a recent study on University transition by Lowe and Cook (2003), it was seen that starting University... 

What is quoting?

Higher education students should be able to paraphrase sources to demonstrate their own understanding of a subject. However, if you read a section of text, and feel that it is best said in the original words (for example a well-used phrase, or important speech), you should present it as a direct quote. You MUST always give the page number where the quote was taken from within your reference citation. Direct quotes should be written within speech marks (to facilitate recognition by plagiarism software), and the page number should be given. Short quotes can be given within a sentence; longer quotes should be indented within the text, although the use of long quotes should be avoided where possible.

What do I do if I have 2+ references by the same author?

List the references in chronological order, oldest first.

What does et al mean?

et al means ‘and others’, and should be used ONLY in text, when citing sources with 3 or more authors/editors. ALL authors should be given in the reference list, even if they are numerous, in the order they appear in the original source.

Example in text:
Fergey et al (2008) argue that study skills weekends prepare students effectively for the first year of University study.

In Reference list:

Do I need to say which edition I used?

Yes, this is very important in a reference list as editions vary in content, and page numbering. You should always write edition in full, to prevent confusion.

Example:

Do I need to include page numbers?
You should include page numbers in your in-text citation for books, when you can indicate precisely on a page or pages the information you are using. Therefore, direct quotes from books should always include the page number. Use p for a single page and pp for a range of pages. You can also use a colon.

**Example:**
Shah (2002, p.33) indicates that ...
Jones (2000, pp.17-20) disputes this claim
Wheeler (2002:32) argues that ......

**What is secondary citation?**

Secondary citation (or indirect referencing) is when the source you are reading refers to, and references another source. If this information is important and you wish to use it, it is best practice to access the original source and read the information for yourself to check context and accuracy. Information on the source should be accessible via the reference list of the source you are currently reading.

If this is not possible, you should not really refer to the source, although if important, you can use secondary citation. In text, you would cite the original author (year), cited in the author you have read (year). In the list, you would only need to put the source you have actually accessed.

**Example in text:**
Illich (1981) refers to “shadow work” : tasks in society that were once the responsibility of extended families and close communities (Illich 1981, cited in Sherman and Judkins 1995 p.121)

**Example in Reference list:**
As you did NOT read Illich, you **cannot** list it. List what you have read, which is:

**Do I need to reference pictures/diagrams used in text?**

You should always cite and list ALL sources within your work, including any pictures/diagrams/graphs etc. taken from elsewhere.

**Can I use, and reference a tutor’s lecture/handouts?**

It is NOT acceptable to directly reference information given in lectures/handouts. You should obtain the relevant reference from that tutor, and seek the material independently, to enhance understanding and allow you to use the information in the correct context etc.

**If I have accessed a source via the internet (i.e. a journal), how do I reference it?**

This is becoming more common, as many articles and resources are becoming available online. It is best to reference according to the version you have accessed, so be truthful. Check the Quick Guide for details.
How can I make sure I’ve been consistent between my in-text citation and reference list?

Software is available which stores, and manages your references, and can generate lists for you. Endnote software is installed in all the centralised computer labs. You can also access Cite Them Right, a referencing resource from any university computer or from your own devices by using your university password. http://www.citethemrightonline.com/

How do I reference electronic resources?

Many resources are now available electronically and the same principles of referencing should be applied. That principle is that anyone reading the work should be able to locate a first-hand copy of the data sources to which reference is being made. As webpages can be moved/removed, it is best practice to include the date you accessed and retrieved the data is required as well as the usual information. Check the Quick Guide for details.

Bibliography


7.3 The University Academic Offences Procedure

Please see section 4.6 and remember that the Academic Offences Procedure applies to all students: www.essex.ac.uk/about/governance/policies/academic-offences.aspx.
8. PRACTICALITIES: GETTING STARTED AND IT MATTERS

8.1 Registration

All new and returning students are required to register at the start of each academic year. The process for new students includes activating an IT account, completing Pre-Arrival Online, and attending the University’s main registration event. New students: www.essex.ac.uk/students/new/registration.aspx

Returning students are required to complete Online Registration. In addition to this, returning students who hold Tier 4 visas are required to complete a document check in person at the University’s main registration event. Returning students: www.essex.ac.uk/students/course-admin/registration.aspx

8.1.2 Module enrolment

Students registered on programmes of study leading to a degree may have options to select as part of their course structure. The eNROL system is an online tool to review and select available modules specific to a particular course and year of study. All new and returning students should use the online system prior to the start of each academic year. Returning students will access the system from the April preceding the next academic year. New students will access the system from the end of August. Departments will approve student selections within a few weeks of eNROL use and timetables will take module enrolment into account when planning for the next academic year. Early module enrolment will ensure students know which modules to attend and where the lectures and classes are held.

8.1.3 Award documents

As your studies draw to a close, and once your exam board has met, it takes up to five working days for your results to be confirmed. You will be sent an email to inform you when the results are live on a password protected web page. Graduating students will receive a degree certificate at Graduation. Further information can be found at: www.essex.ac.uk/students/graduation/award-documents/default.aspx

8.2 Find Your Way and room numbering system

Finding your teaching room – Southend Campus

- Rooms with numbers starting TF are in The Forum
- Rooms with numbers starting GB are in The Gateway Building
- The numbering format is building.floor.room. For example, TF.2.23 is The Forum, second floor, room 23. GB.3.52 is The Gateway Building, third floor, room 52.

Full details of rooms in The Forum and The Gateway Building are available here. Our Southend Campus interactive map is available here.

For Colchester Campus

Find Your Way is our interactive campus map app. Download it to help you find any location on campus and get directions quickly and easily. There’s also a handy web version - https://findyourway.essex.ac.uk/
8.3 IT support

Visit our website to set up your IT account and password, register an external email address and passphrase and request a reminder for a forgotten passphrase: www.essex.ac.uk/it/getaccount.

You must change your password within four weeks of your account being created, and then once every four months after that. The easiest way to change your password is online at: www.essex.ac.uk/password.

Once you’re set up, you can access email, log on to lab computers, connect to eduroam wi-fi and much more.

As part of your Office 365 email account you get 1TB cloud storage space for all your documents with OneDrive. OneDrive lets you create, edit, and share documents online. You also get at least 300 MB of local storage, known as your M: drive. You can access this by going to ‘My Documents’ on any lab computer.

Visit the IT Services website for helpful information, including how-to guides, answers to frequently asked questions, and links to video screencasts. www.essex.ac.uk/it

If you can’t find what you’re looking for, or if you need to talk to someone, then you can get help from the IT Helpdesk in The Forum 2nd floor. Open Monday to Thursday 8.30am to 6.00pm, and Friday 8.30am to 5.45pm. You can ring on: +44 (0)1702 328 341 or email us at: isssouth@essex.ac.uk

Information on computers and software is available here: www.essex.ac.uk/it/services/computers-and-software/default.aspx?tab=3

If you need to use a computer on campus our computer labs are the perfect place to study or work. Many labs stay open until late and some are open 24/7.

8.4 Immigration Information

If you are a citizen of a country that is not part of the European Economic Area or Switzerland it is likely that you will require a visa to enter or remain in the UK to study. The University must ensure all students hold the right to study in the UK throughout their studies and there are regulations regarding your Immigration status. For Tier 4 students, the Home Office attach conditions to your Tier 4 leave that restrict study, work and access to state benefits, some nationals have to register with the Police. The University has many duties as a Tier 4 sponsor and must ensure we remain compliant in order to retain our Tier 4 licence. Find out more on the University’s website: www.essex.ac.uk/immigration/ and www.essex.ac.uk/about/governance/regulations.

8.5 On-campus facilities

There is a broad range of facilities to support your living and learning experience at our Southend Campus – including study-based services like the IT helpdesk and group study pods. Full details on all on-campus facilities feature on our student webpages and in the campus guide you received with your welcome information when you joined us as a student member.

www.essex.ac.uk/students
www.essex.ac.uk/welcome
8.6 Graduation

The culmination of all your hard work, Graduation ceremonies take place at our Colchester Campus each July in the Ivor Crewe Lecture Hall. All eligible students studying at our Colchester and Southend Campuses will be invited to attend. For more information visit our graduation pages: www.essex.ac.uk/students/graduation

9. SKILLS, EMPLOYABILITY AND EXPERIENCE

9.1 Employability and Careers Centre
Get valuable, one-to-one advice from careers specialists throughout your time at Essex and beyond. Come and see us or log in to CareerHub+ whether you have one hundred questions or just don’t know where to start! We offer one-to-one advice and guidance, job-hunting workshops, CV and job application reviews, and online services for creating CVs, interview preparation and job vacancies. www.essex.ac.uk/careers

9.2 Learning a Language

Learn a language at Essex to increase your global and cultural awareness. Language learning can give you the confidence to work and travel internationally, expand your options for studying abroad, and get a competitive edge when you’re looking for a job. There are a number of ways to do it, so look online to discover the best option for you. www.essex.ac.uk/study/why/languages

English classes for the dependants of international students and staff (ECDIS)
The Department of Language and Linguistics offers dependants of international students and staff at the Colchester Campus, the chance to improve their English language, through our ECDIS programme, at no extra cost. Classes are taught at three basic levels: Elementary (A1/A2), Intermediate (B1/B2) and Advanced (C1/C2) and will focus on listening, speaking, reading and writing. www.essex.ac.uk/departments/language-and-linguistics
ecdis@essex.ac.uk

9.3 Talent Development Centre

Are you looking for help to develop your assignment writing skills, study skills, time management, mathematics and statistics, or English for academic purposes? Based at both Colchester and Southend campuses, the TDC offers a range of ways to help you improve your academic performance and fulfil your potential. Look online to find out more about our classes, workshops, drop-in clinics and online resources. www.essex.ac.uk/students/study-resources/tdc/

If you have any questions, please contact TDC Head of Taught Programmes, Liz Austin (eaustin@essex.ac.uk).

9.4 CareerHub+

Find hundreds of part-time jobs, internships and graduate vacancies, book on to careers events and workshops, take career assessments, practice your interview skills, build your CV, and connect with employers on CareerHub+, the online Essex careers and jobs portal. Login with your Essex IT ID and password. //careerhub.essex.ac.uk/students

9.5 Frontrunners

Challenge yourself. Frontrunners is Essex’s unique on-campus work placement scheme for students. You’ll get the chance to work on real projects in real workplaces and develop real skills for you to brag about on your CV. You’ll get fully trained in your role and you’ll get paid for it. www.essex.ac.uk/frontrunners/

9.6 Student Ambassadors
Be a Student Ambassador and make a difference to others and make a difference on your CV! Student Ambassadors help to promote the University and higher education. You’ll be a valued part of the Student Recruitment and Outreach teams. Keep an eye out for Student Ambassador vacancies on CareerHub+ in January.

www.essex.ac.uk/careers/job_hunting/on_campus

9.7 Volunteering

Join the vTeam and be the difference. There are plenty of opportunities to volunteer during your time at Essex. The vTeam, run by the Students Union, is a fantastic opportunity to meet new people, make friends, give something to the local community, and gain valuable skills.

www.essex.su/vteam

9.8 Big Essex Award

The University’s employability award is a guaranteed way to help you stand out from the crowd, get recognition for all your extra-curricular activities and help you to identify and evidence your skills and experience to employers. Over 100 activities are included, so sign up and get started!

www.essex.ac.uk/careers/bige

9.9 Essex Interns

Essex interns create paid internships exclusively for you as an Essex student. They’re flexible too; part time during term time or full time in vacations. You can even take part up to three years after you graduate, as part of our Essex graduates support package. Sign up for Essex Interns to kick-start your career.

www.essex.ac.uk/careers/internships

10. YOU MATTER: HEALTH, WELFARE, SUPPORT AND SAFETY

10.1 Student Services Hub
If you need practical advice, a confidential conversation, or general information and guidance on University life, no matter what the issue is, the Student Services Hub is the place to go. Ask us about health and well-being, accommodation, money matters and much more. Your questions matter and you’ll get answers from our team of experts.

Colchester: askthehub@essex.ac.uk / 01206 874000
Southend: askthehub-sc@essex.ac.uk / 01702 328444

www.essex.ac.uk/students/contact/

10.2 Wellbeing, counselling and confidential issues

Your Student Services Hub provides advice, information and support on a range of health and wellbeing issues.

www.essex.ac.uk/students/health-and-wellbeing

Money matters
If you get into financial difficulty get help and talk to someone as soon as possible. The sooner your problem is identified, the sooner it can be solved. Advisers in our Student Services Hub and our independent SU Advice Centre can listen and talk you through the issues.

http://www.essex.ac.uk/fees-and-funding/money/
http://www.essexstudent.com/advice/money/

10.3 Harassment report and support service, dignity and respect

We are Essex. We encourage a culture of dignity and respect. We’re committed to upholding an environment that’s free from any form of harassment or bullying. Though rare, these incidents can occur and if they do our network of trained Harassment Support Workers are on hand to help.

www.essex.ac.uk/equality
www.essex.ac.uk/equality/harassment
www.essex.ac.uk/students/new

10.4 Faith groups

We’re proud of our vibrant and diverse multicultural community and we recognise and support the many different religions and beliefs on campus. The calm, friendly and supportive atmosphere in our Multi-Faith Chaplaincy is a welcoming place for staff, students and the wider community to meet, interact and engage with each other.

www.essex.ac.uk/students/experience/mfc

10.5 Nightline

Established at Essex in 1970, Nightline is a friendly help and support service run by students, for students. We work under strict confidentiality ensuring complete anonymity, and we’re always willing to listen. From tea and toast to campbeds, whether you’re waiting for a taxi, need a revision break, or just want to chat, pop in or call us.

www.essex.ac.uk/students/health-and-wellbeing/nightline

10.6 Health and safety on campus
Our campuses are generally very safe environments. We want to ensure that things stay this way. In order to achieve this we work closely with local agencies including the police and borough councils. Take a look at our website for general advice and information.
www.essex.ac.uk/students/experience/safety

Please read the emergency evacuation notice in your accommodation, work or study location for fire safety procedures. If you have a permanent or temporary disabilities that may mean you have difficulty in evacuating one or more areas, you can arrange for a Personal Emergency Evacuation Plan (PEEP).
www.essexstudent.com/safetybus
www.essex.ac.uk/students/campus/emergency
www.essex.ac.uk/health-safety/fire/peep

10.7 Residence Life

Our Residence Life team is here to help you settle in and support you during your time living on campus. Each residents’ assistant (RA) is assigned an area and will aim to get to know you and organise a range of social activities. Plus they can help if you’ve got any concerns or complaints. Residence Life operates outside of office hours when other University support services are closed.
www.essex.ac.uk/accommodation/support/reslife

10.8 Health Centre

If you’re studying on a course for more than six months, you’re required to register with a local doctor. Our Colchester Campus has its own health centre or you can use the NHS Choices postcode finder to find your nearest doctor.
www.rowhedgesurgery.co.uk
www.nhs.uk

10.9 Student Union Advice Centre

Our SU Advice service offers free, confidential, independent and impartial advice on many issues that might be affecting you. Our friendly, trained staff are on hand to support you throughout your time at Essex. You can speak to us about Academic processes and procedures, representation at University meetings, Tier 4 UK visa extensions, housing, complaints, welfare and consumer issues.
www.essex.su/advice
Colchester students - suadvice@essex.ac.uk, 01206 874034
Southend students – suacsou@essex.ac.uk, 01702 328235 (Term time only)

10.10 University Privacy Statement

Under the Data Protection Act 1998, any individuals about whom the University may be holding personal data have the right to access the data that is being held about them. Full details about how this works, and how to request such information are available on the Records Management web pages, see: ‘How to access your personal data’.
www.essex.ac.uk/website-privacy
www.essex.ac.uk/records_management/request
Section 4: Essex Matters

11. THE ESSEX EXPERIENCE

11.1 The Essex Student Charter

Our Student Charter is developed by the University of Essex and our Students' Union as a part of our ongoing commitment to create an outstanding environment that offers the highest standards of teaching, research and support in an international and multi-cultural community.

www.essex.ac.uk/students/experience/charter

11.2 Freedom of speech policy and the Code of Conduct

For regulations relating to the Code of Student Conduct, see the University's website:

www.essex.ac.uk/students/study-resources/handbooks/default.aspx

https://www.essex.ac.uk/governance/regulations

11.3 Essex Spirit, social media and other channels of communication with students

Keep up-to-date with important news, events and offers from across the University with our Essex Spirit blog. Go to our email lists to subscribe to the fortnightly e-bulletin.

http://blogs.essex.ac.uk/essexspirit/

www.essex.ac.uk/students/new/

We have more than 60 Facebook pages, including one for each department. We’re also on Twitter.

www.facebook.com/uniofessex/

https://twitter.com/Uni_of_Essex

Our ‘What’s on?’ calendar brings together all the events happening across our three campuses, so you can make the most of your time at Essex.

http://www.essex.ac.uk/events

11.4 Students’ Union

We’re famous for our Students’ Union at Essex, and for good reason. Here you’re not just a member of a normal Students’ Union, you’re part of a family. We’re here to cheer you on as you walk into exams and to help you absolutely destroy the competition in interviews and land your dream job. The Students’ Union is run by students for students, and you have the ability to shape what we do. From suggesting what we serve in our venues, to changing aspects of your course, we are here to represent you and work with you to make amazing things happen. There are opportunities to join 45 different Sports Clubs, to get involved with our BUCS teams which offer a wide individual championships programme of activities taking place across the year and lots of competitions take place on Wednesdays and weekends, or if you don’t want to commit to a regular team check out our Just Play programme of activities.

We have 120 existing Societies where you can meet people with similar interests, challenge yourself with something new or, if you can’t find what you’re looking for, start your own society!

Furthermore, we have our very own letting agency SU Homes designed to offer help and support for students to find off campus accommodation.

Say hello and find out more at essex.su
11.5 Alumni

Essex is forever and although your time here will fly by, you’ll be part of this place for life. When you graduate, you’ll get an alumni card and join a community of 100,000 fellow graduates around the world. We’d love to keep in touch and invite you to our alumni events, networking and volunteering opportunities, as well as offer you special alumni benefits.

alumni.essex.ac.uk/home

11.6 What comes next?

Choosing to be a postgraduate research student at Essex is one of the few decisions in life that’s black and white. Our culture of world-class research provides an outstanding and supportive environment in which to undertake your research study. If you decide to stay on for further study with us, you’ll have a great opportunity to study a challenging course within a research-intensive and supportive environment. You’ll develop knowledge in your chosen area and learn from some of the top academics in the field, while becoming a valued member of our postgraduate community.

www.essex.ac.uk/phd
www.essex.ac.uk/coursefinder
12. USEFUL ADDITIONAL INFORMATION

Glossary of Common University Terminology in Everyday English

<table>
<thead>
<tr>
<th>Term</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td><strong>Academic support hours</strong></td>
<td>Academic support hours are specific times that lecturers and member of a module teaching team are available to see students for one-to-one advice and guidance.</td>
</tr>
<tr>
<td><strong>Academic Year</strong></td>
<td>September/October until September</td>
</tr>
<tr>
<td><strong>Article</strong></td>
<td>A piece of research that has been reviewed by other academics (peer reviewed) before they are published. They are often published in an academic journal. This means that experts in the field of study will review and approve the article before the journal will publish it.</td>
</tr>
<tr>
<td><strong>The Big Essex Award</strong></td>
<td>An award that you can achieve by taking part in extracurricular activity. The Big E is a good addition to your cv.</td>
</tr>
<tr>
<td><strong>Class / Seminar</strong></td>
<td>Classes / seminars take place after the main lecture. You will be in a smaller group so that you can explore and extend further the themes and topics presented in the lecture through group discussion and interactive tasks.</td>
</tr>
<tr>
<td><strong>Compulsory Module</strong></td>
<td>Must be taken, but some condonement of fails may be possible.</td>
</tr>
<tr>
<td><strong>Core Module</strong></td>
<td>Must be taken and must be passed.</td>
</tr>
<tr>
<td><strong>Coursework</strong></td>
<td>Work that you do as part of your module’s assessment. Coursework can include: essays, individual and group presentations, in-class tests, portfolios, reports, group case studies, literature reviews etc.</td>
</tr>
<tr>
<td><strong>Draft</strong></td>
<td>A first or preliminary piece of writing that you revise and rewrite.</td>
</tr>
<tr>
<td><strong>Employability and Careers Centre</strong></td>
<td>A centralised university service that can help you with your employability develop your skills, improve your CV and gain valuable experience.</td>
</tr>
<tr>
<td><strong>Essay</strong></td>
<td>An extended piece of writing on a particular theme or subject.</td>
</tr>
<tr>
<td><strong>Exam Board</strong></td>
<td>A group of academics from EBS and external examiners that agree the final exam results for each module.</td>
</tr>
<tr>
<td><strong>Extenuating Circumstances</strong></td>
<td>During the course of your degree programme you might be faced with personal, medical or family problems that are outside your control and are negatively affecting your academic performance. Such problems are known as 'extenuating circumstances'.</td>
</tr>
<tr>
<td><strong>FASER</strong></td>
<td>On-line electronic coursework submission system.</td>
</tr>
<tr>
<td><strong>Frontrunners</strong></td>
<td>The University’s placement scheme which gives students the opportunity to undertake challenging employment around campus and develop the higher-level skills they need to compete for the best jobs. The scheme is open to all University of Essex students, and offers paid, on-placement training.</td>
</tr>
<tr>
<td><strong>GTA</strong></td>
<td>A graduate teaching assistant who is part of a module’s teaching team.</td>
</tr>
<tr>
<td><strong>Internship / Placement</strong></td>
<td>An internship or placement is a method of on-the-job training for...</td>
</tr>
<tr>
<td>Term</td>
<td>Description</td>
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<tr>
<td>Journal</td>
<td>An academic journal is a peer-reviewed publication in which research relating to a particular academic discipline is published. Academic journals serve as forums for the introduction and presentation for scrutiny of new research, and the critique of existing research.</td>
</tr>
<tr>
<td>Labs</td>
<td>Practical task-related classes for Finance and Accounting that take place in a computer lab.</td>
</tr>
<tr>
<td>Languages for All</td>
<td>Gives you the opportunity to study a language alongside their course at no extra cost for one year. Additional tuition in subsequent years is available for a fee.</td>
</tr>
<tr>
<td>Late submissions</td>
<td>Any work that is submitted for formal assessment after the published final assessment deadline.</td>
</tr>
<tr>
<td>Lecture</td>
<td>A lecture is usually delivered to a large group of students and is designed to: give an introduction or overview of a topic, summarise the key ideas, principles, or controversies, stimulate your own thinking and provide you with reading and ideas to follow up afterwards.</td>
</tr>
<tr>
<td>Listen Again</td>
<td>A lecture recording service which records the audio and video output of the teaching computer in nearly all centrally timetabled teaching rooms across Colchester and Southend campuses. It allows students to 'Listen Again' to their lectures at a later date. The service is available in nearly all centrally timetabled teaching rooms or lecture theatres where the recording equipment is installed.</td>
</tr>
<tr>
<td>Module</td>
<td>A unit of study – a degree programme consists of a number of modules. Some module has pre-requisites.</td>
</tr>
<tr>
<td>Module credits</td>
<td>Modules have a credit value of 10 or 20 credits.</td>
</tr>
<tr>
<td>Moodle</td>
<td>Moodle is a Virtual Learning Environment. Each module has a Moodle page where lecture materials, notes and relevant information is posted for students to access.</td>
</tr>
<tr>
<td>myEssex</td>
<td>Each student has their own myEssex which a personalised portal for all information linked to your degree programme and university experience.</td>
</tr>
<tr>
<td>Outside option</td>
<td>A module which you can choose which is delivered by another university department.</td>
</tr>
<tr>
<td>Personal Tutor</td>
<td>Every student has a personal tutor to provide academic advice and guidance. You will have the same personal tutor throughout your degree programme.</td>
</tr>
<tr>
<td>Plagiarism</td>
<td>Plagiarism is taking and using somebody else's ideas, thoughts, writings or inventions as your own. It is a type of cheating.</td>
</tr>
<tr>
<td>Reading list</td>
<td>A list of texts that you should read for a module.</td>
</tr>
<tr>
<td>Referencing</td>
<td>To clearly show the ownership of information and the full details of where you found it.</td>
</tr>
<tr>
<td>Seen question</td>
<td>An exam question which you are given before the exam so that you can research your answer.</td>
</tr>
<tr>
<td><strong>Skeleton / Sketch answer</strong></td>
<td>An essay outline – written in notes or bullet points. It is not a draft.</td>
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<tr>
<td><strong>Student Feedback – SAMTs</strong></td>
<td>A feedback questionnaire that is carried out at the end of each term for each module. The questionnaire focuses on teaching and learning.</td>
</tr>
<tr>
<td><strong>Student Representative</strong></td>
<td>Each module and year group has a number of student representatives that work with EBS staff to continue to improve and develop EBS and the university. The student representatives are organised by the Student Union.</td>
</tr>
<tr>
<td><strong>Student Support</strong></td>
<td>A range of support services for students to help them adapt to university life.</td>
</tr>
<tr>
<td><strong>Student Union</strong></td>
<td>The Students' Union is the organisation that represents the interests of students within the University of Essex.</td>
</tr>
<tr>
<td><strong>Student Union Societies</strong></td>
<td>Societies are similar to clubs and help you meet people with similar interests. The societies are run by students for students.</td>
</tr>
<tr>
<td><strong>Study Leave</strong></td>
<td>A period of leave that an academic is given in order to carry out academic research.</td>
</tr>
<tr>
<td><strong>Test</strong></td>
<td>A short exam that can form part of the coursework for a module. Tests are often carried out electronically / on-line.</td>
</tr>
<tr>
<td><strong>The V Team</strong></td>
<td>Is organised by the Student Union and organises projects that students can take part in by volunteering. You can join the projects at any time and it’s a good way to meet new people and get involved in something interesting and different.</td>
</tr>
<tr>
<td><strong>Weighting</strong></td>
<td>Each module is assessed by a combination of coursework and an exam. The value of each part is the weighting – e.g. Coursework 40% exam 60%. The weighting can vary between modules.</td>
</tr>
<tr>
<td><strong>Workshop</strong></td>
<td>Classes that aim to improve and develop practical skills, usually in small groups.</td>
</tr>
</tbody>
</table>

Further information and full details can be found in the relevant section of the handbook.
12.1 Using academic support hours

Academic support hours can be used to:

A. speak to a **Module Leader** or a member of the module teaching team **OR**
B. speak to your **Programme Director** for general study advice, help with feedback and module choices, advice on progression or to discuss any difficulties you may be experiencing with your studies.

All members of a module teaching team and academic staff have academic support hours. Some lecturers prefer you to make an appointment by email, others schedule a designated time for drop-in sessions.

You should check with the lecturer or on the module Moodle page. This may be the only time a lecturer is available to help you with your studies, so it’s important you come prepared. Meeting with your lecturer can help you with your studies.

Use this checklist to help you so that you make best use of the time.

- Be clear about what you want to discuss.
- Take a list of questions with you.
- Ask questions if you don’t understand something. If you still don’t understand, let the lecturer know.
- Take notes during the meeting so that you can review the discussion.
- Take the opportunity to ask questions about anything else you’d like clarification or help with.
- Don’t wait until just before exams or coursework deadlines – make an appointment this week!
- Don’t wait until the end of term to make an appointment.
- Be punctual.
- Remember that other students might be waiting for an appointment.
- Be polite.

**TOPICS YOU COULD DISCUSS**

- Feedback on your coursework.
- General progress in a specific module.
- Clarification or help with a theme or topic from a lecture or seminar.
- Feedback across several pieces of coursework.
- Clarification to help you understand the coursework requirement.
- Advice on further research in a specific area.
- General advice on the subject.
- Information and advice on the subject area or field that could help you decide what to do after you graduate.
- Your progress in general.
- Module choices.
- Any difficulties you may be experiencing with your studies.
- Changing your programme.
<table>
<thead>
<tr>
<th>FAQs</th>
<th>You could speak to</th>
</tr>
</thead>
<tbody>
<tr>
<td>I didn’t understand much of the lecture this week.</td>
<td>Module Leader</td>
</tr>
<tr>
<td></td>
<td>Talent Development Centre</td>
</tr>
<tr>
<td>I’m finding it difficult to write essays.</td>
<td>Programme Director</td>
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<td></td>
<td>Talent Development Centre</td>
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<tr>
<td>I’m finding the work really difficult.</td>
<td>Programme Director</td>
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<td></td>
<td>Talent Development Centre</td>
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<tr>
<td>What is referencing?</td>
<td>Talent Development Centre</td>
</tr>
<tr>
<td>How can I improve my essays/ coursework?</td>
<td>Talent Development Centre</td>
</tr>
<tr>
<td></td>
<td>Programme Director</td>
</tr>
<tr>
<td>What are the best module options for me?</td>
<td>Programme Director</td>
</tr>
<tr>
<td>I’m not sure about studying at university.</td>
<td>Programme Director</td>
</tr>
<tr>
<td>How do you do research?</td>
<td>Talent Development Centre</td>
</tr>
<tr>
<td></td>
<td>Programme Director</td>
</tr>
<tr>
<td>I don’t really understand what we have to do for the coursework.</td>
<td>Module Leader</td>
</tr>
<tr>
<td></td>
<td>Talent Development Centre</td>
</tr>
<tr>
<td>What should I study for the exam?</td>
<td>Module Leader</td>
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<tr>
<td>I don’t understand the feedback on my work.</td>
<td>Module Leader</td>
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<td></td>
<td>Talent Development Centre</td>
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<tr>
<td>I’m finding it difficult to organise my time</td>
<td>Talent Development Centre</td>
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<td></td>
<td>Programme Director</td>
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<tr>
<td>How can I get a good grade?</td>
<td>Module Leader</td>
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<td></td>
<td>Talent Development Centre</td>
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<tr>
<td>I’m worried about my maths.</td>
<td>Talent Development Centre</td>
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<tr>
<td>I need a personal reference.</td>
<td>Dissertation supervisor</td>
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<td></td>
<td>Module Leader</td>
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<td></td>
<td>Programme Director</td>
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<tr>
<td>I’m having problems with my English</td>
<td>Talent Development Centre</td>
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<td>Programme Director</td>
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<tr>
<td>I’m worried about plagiarism</td>
<td>Talent Development Centre</td>
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<td></td>
<td>Programme Director</td>
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<tr>
<td>I don’t understand the grade I’ve been given</td>
<td>Module Leader</td>
</tr>
<tr>
<td></td>
<td>Talent Development Centre</td>
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</tbody>
</table>